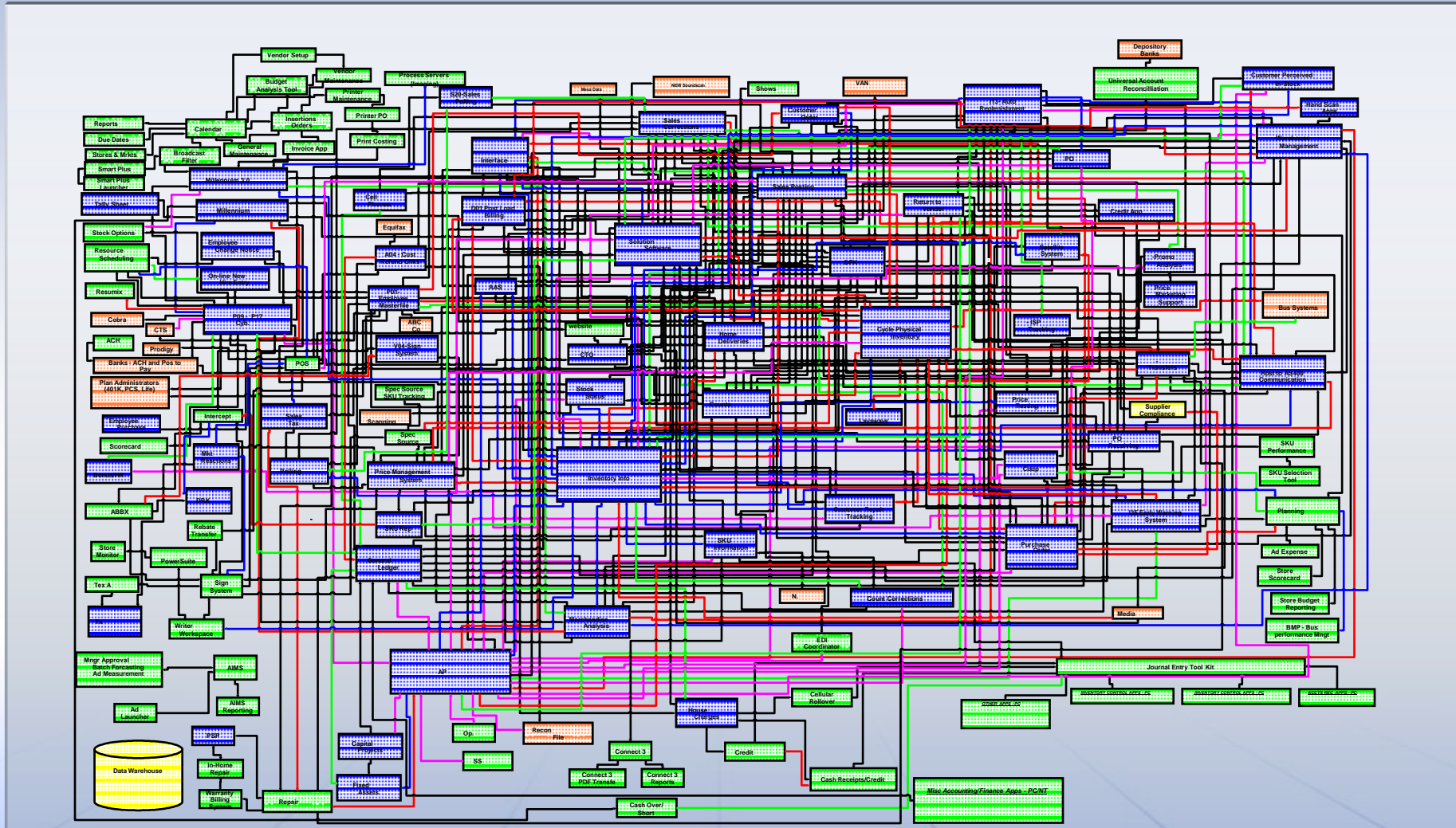


# The Challenge of *Delivering Trusted Information* to Service Oriented Computing

Ambuj Goyal  
General Manager  
IBM Information Management Software

# Complexity: Can We Go Back in Time?

*Information is Everywhere*



# What is .....?

## ... a service?

A **repeatable business task** – e.g.,  
check customer credit;  
open new account

## ... service orientation?

A way of integrating your  
**business as linked services**  
and the outcomes that  
they bring

## ... service oriented architecture (SOA)?

An IT **architectural style** that supports  
service orientation

## ... a composite application?

A set of **related & integrated** services that  
support a business  
process built on an SOA



# SOC: Rapidly Creating Incorrect Results

*Exposing The Information Problems Faster*

***If you put tomfoolery into a computer,  
nothing comes out of it but tomfoolery.***

But this tomfoolery,  
having passed through a very expensive machine,  
is somehow ennobled and no-one dares criticize it.

Pierre Gallois, French General and Prolific Author, 1911 -

# Change And Improvement Have Been Daunting



# Service Oriented Computing

*Information as a Service is Key*

*...You will waste your investment in SOA unless you have enterprise information that SOA can exploit...*

***Industry Analyst, 2005***

*...An enterprise-wide information architecture increases the chance of success for service oriented architecture efforts by at least 70%...*

***Industry Analyst, 2006***



# Inconsistent Master Information is a Major Hurdle

*Impacts Revenue, Cost, Agility and Compliance*



# Inconsistent Master Information is a Major Hurdle

*Impacts Revenue, Cost, Agility and Compliance*

CH, AUT, DE, UK, FR, BEL, NL, IT

DE, FIN, SWE, NOR, ESP, POR,

CAN  
Code

## Gaining control over product information results:

- 27% improvement in optimized promotions
- 23% improvement in maximizing product and brand management
- 27% reduction in the number of call center questions regarding basic item information
- 20% improvement in employee productivity

USA  
Code

- **Industry Drivers:** RFID, Waste Electrical and Electronic Equipment Recycling, Product Information Exchange Standards, Return of Hazardous Substances, Global Data Synchronization, Sarbanes Oxley, etc.

BR,  
Code

Code : 21184

UG, CR, RO, SLOV  
Code : 19616

JAP, THAI, INDO, PHI  
Code : 21189

HK, TAI, SIN, MAL, S.KOR  
Code : 21188

World Trade  
Code : 19619, 19616

AUS  
Code : 21190



# Information as a Service

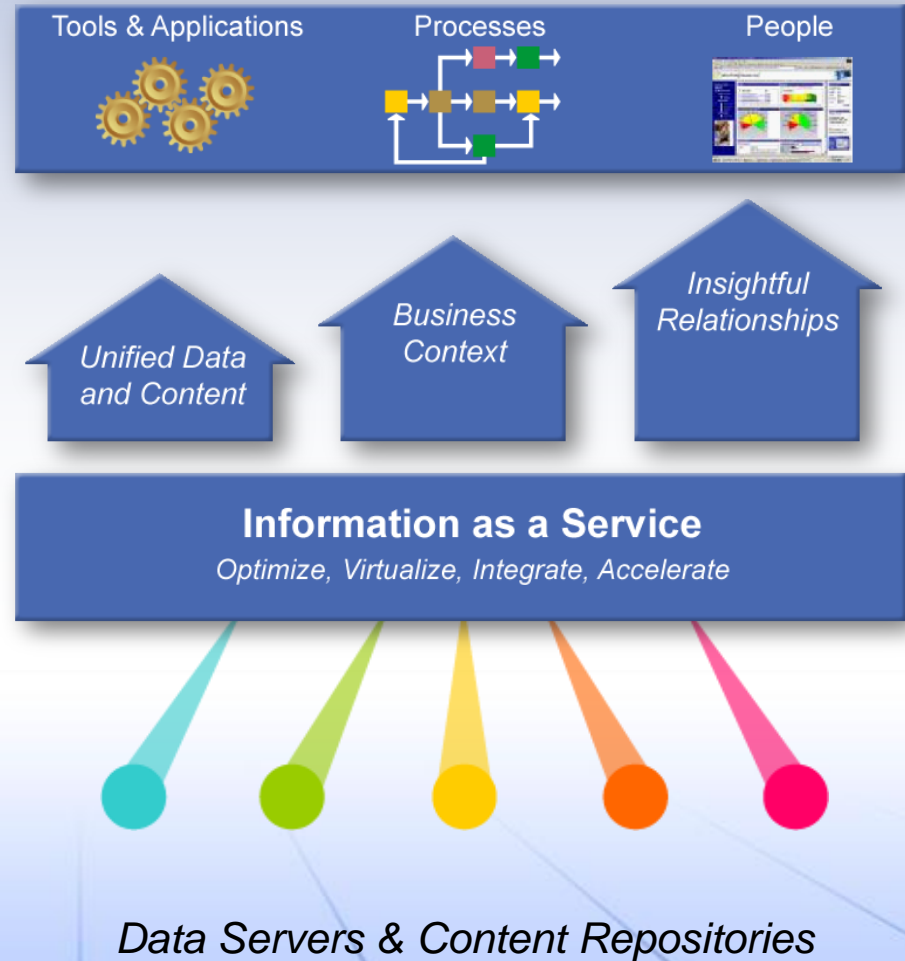
## *Moving From a Project-Based to a Flexible Architecture*

- ***Deliver Information in Business Context***

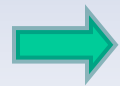
In-context, In Line  
Effectively Governed

- ***Integrate Information***

Structured / Unstructured  
Timely & Accurate  
Manage Complexity



# Three Key Challenges

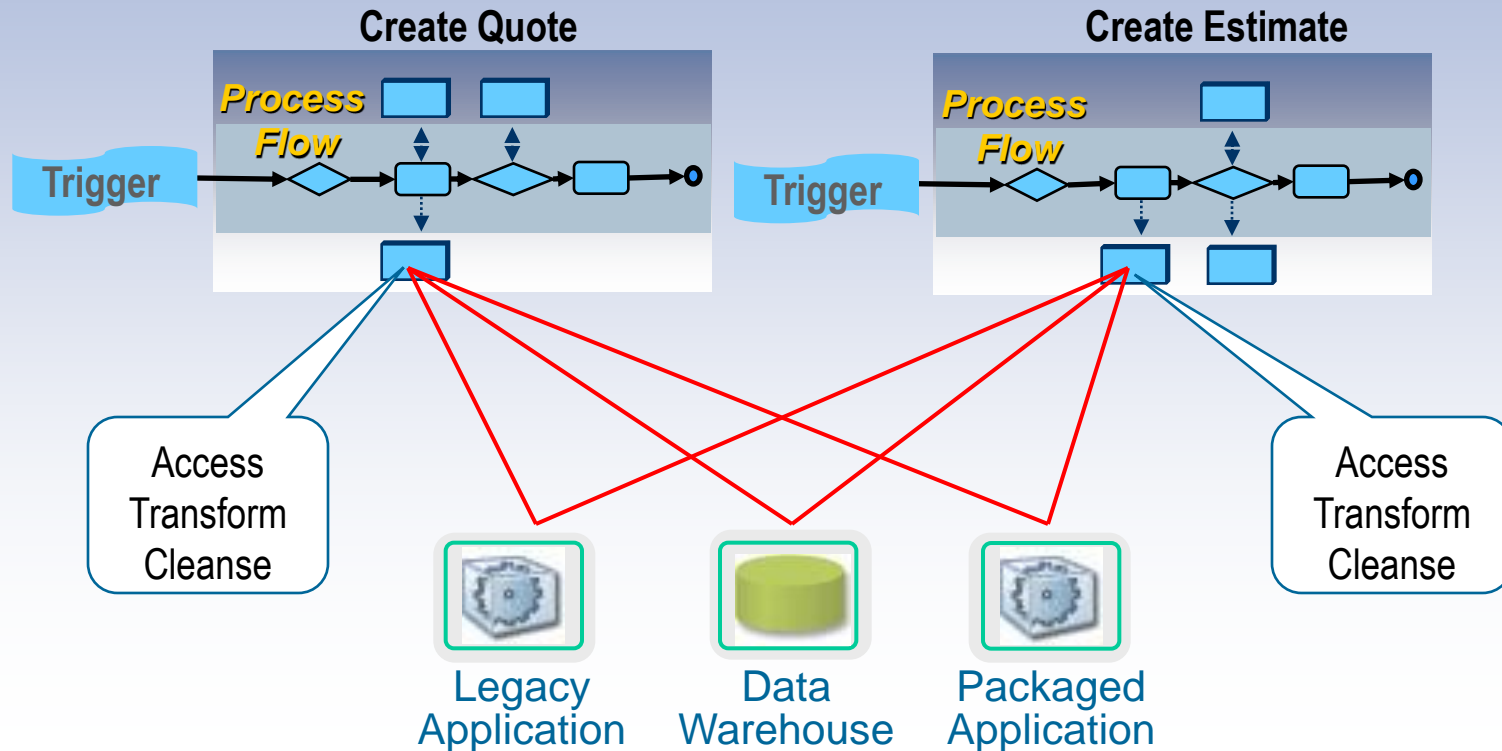


***The Information and Process Separation Problem***

***The Semantic Reconciliation Problem***

***The Speed Problem***

# Tight Coupling of Data to Workflow Locks You In



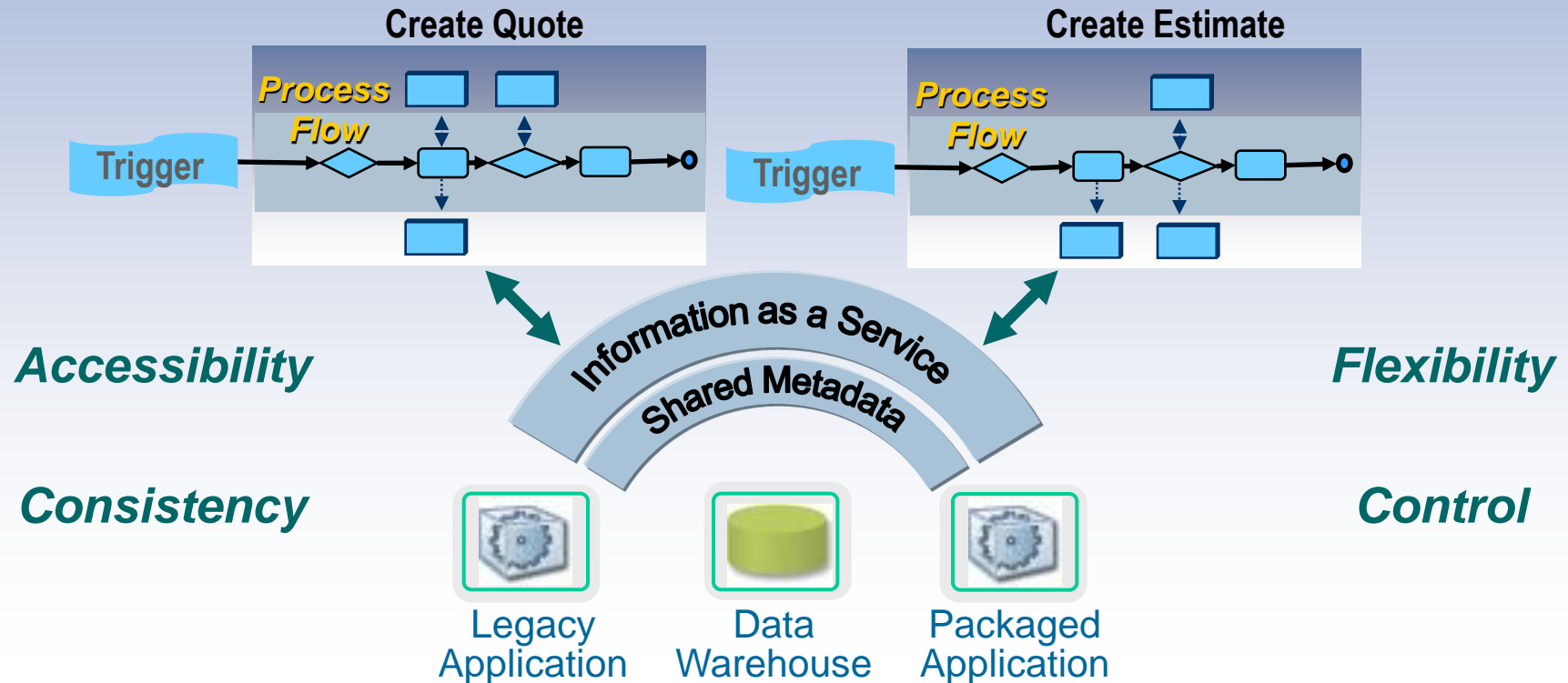
***Inconsistency in sources***

***Inconsistency in how data is derived***

***Multiple points of maintenance***

***No flexibility***

# Creating a Free Flow of Information



***Trusted view***

***Consistent rules to data***

***Centralized control and maintenance***

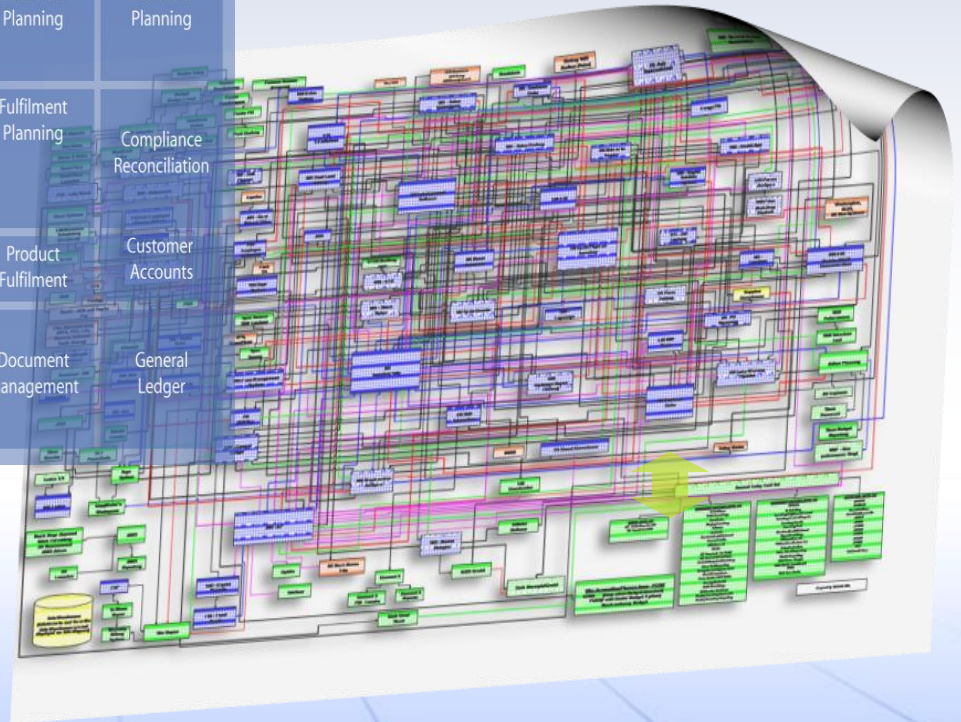
***Flexibility to change information structure***

# Approaching the Challenges of Complexity

*Where Do Core Processes Go to Get Information?*

COMPONENT BUSINESS MODEL

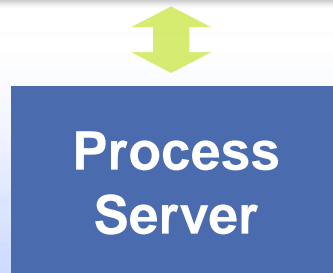
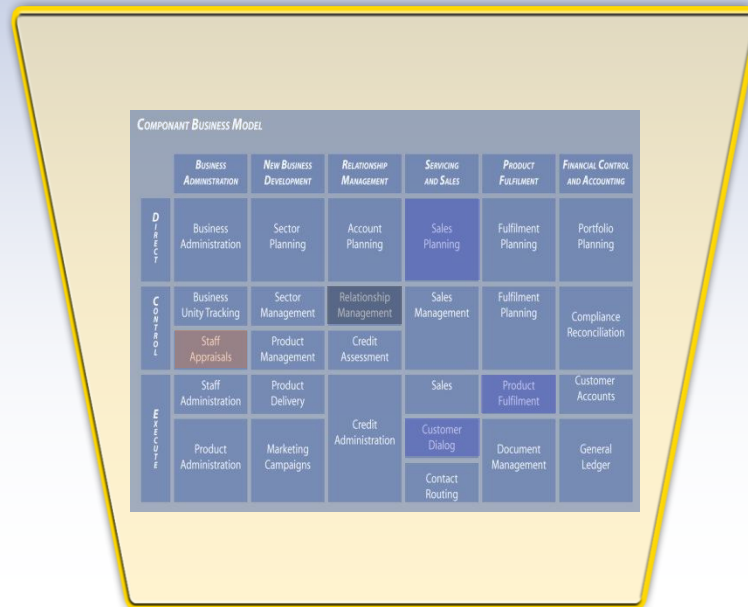
	BUSINESS ADMINISTRATION	NEW BUSINESS DEVELOPMENT	RELATIONSHIP MANAGEMENT	SERVICING AND SALES	PRODUCT FULFILMENT	FINANCIAL CONTROL AND ACCOUNTING
DIRECT	Business Administration	Sector Planning	Account Planning	Sales Planning	Fulfilment Planning	Portfolio Planning
CONTROL	Business Unity Tracking	Sector Management	Relationship Management	Sales Management	Fulfilment Planning	Compliance Reconciliation
	Staff Appraisals	Product Management	Credit Assessment			
EXECUTE	Staff Administration	Product Delivery	Credit Administration	Sales	Product Fulfilment	Customer Accounts
	Product Administration	Marketing Campaigns		Customer Dialog	Document Management	General Ledger
				Contact Routing		



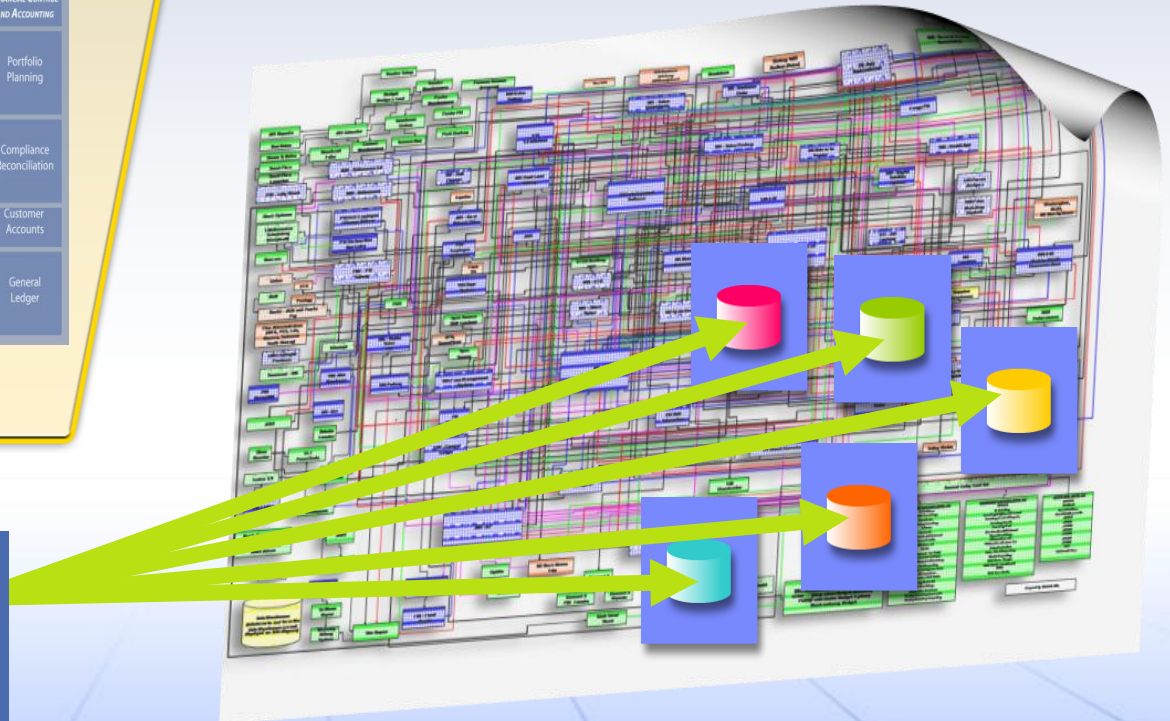
# Approaching the Challenges of Complexity

*Where Do Core Processes Go to Get Information?*

## Core Processes



*Focus on Priority Processes  
Enable Flexibility  
Reuse...*

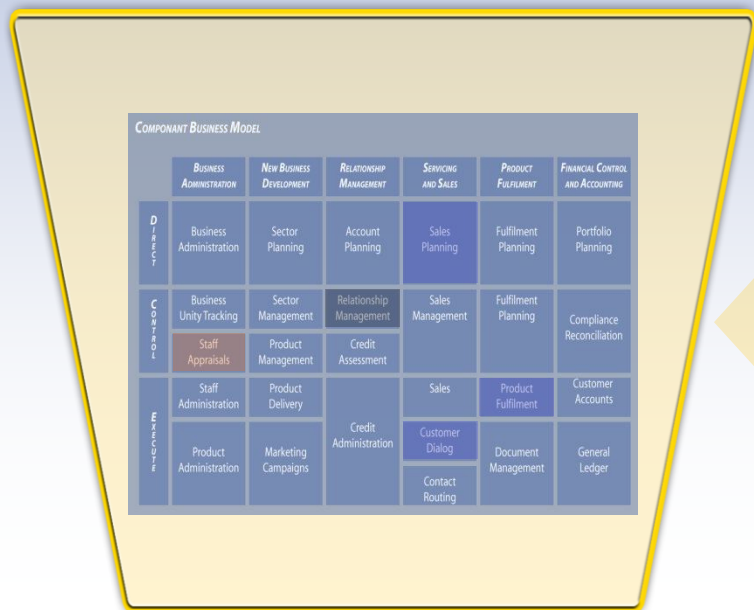




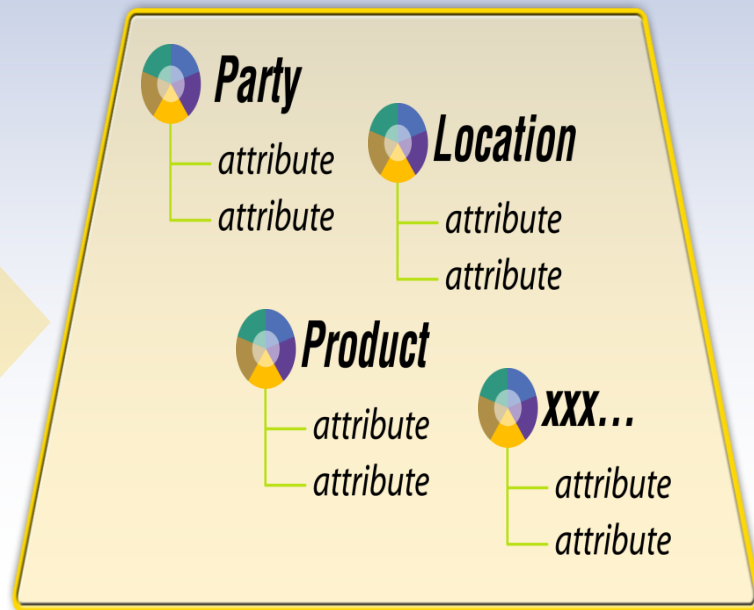
# Approaching the Challenges of Complexity

*Where Do Core Processes Go to Get Information?*

## Core Processes



## Core Information Entities



**Orthogonal,  
Complementary**

**Process  
Server**

*Trusted, Reusable*

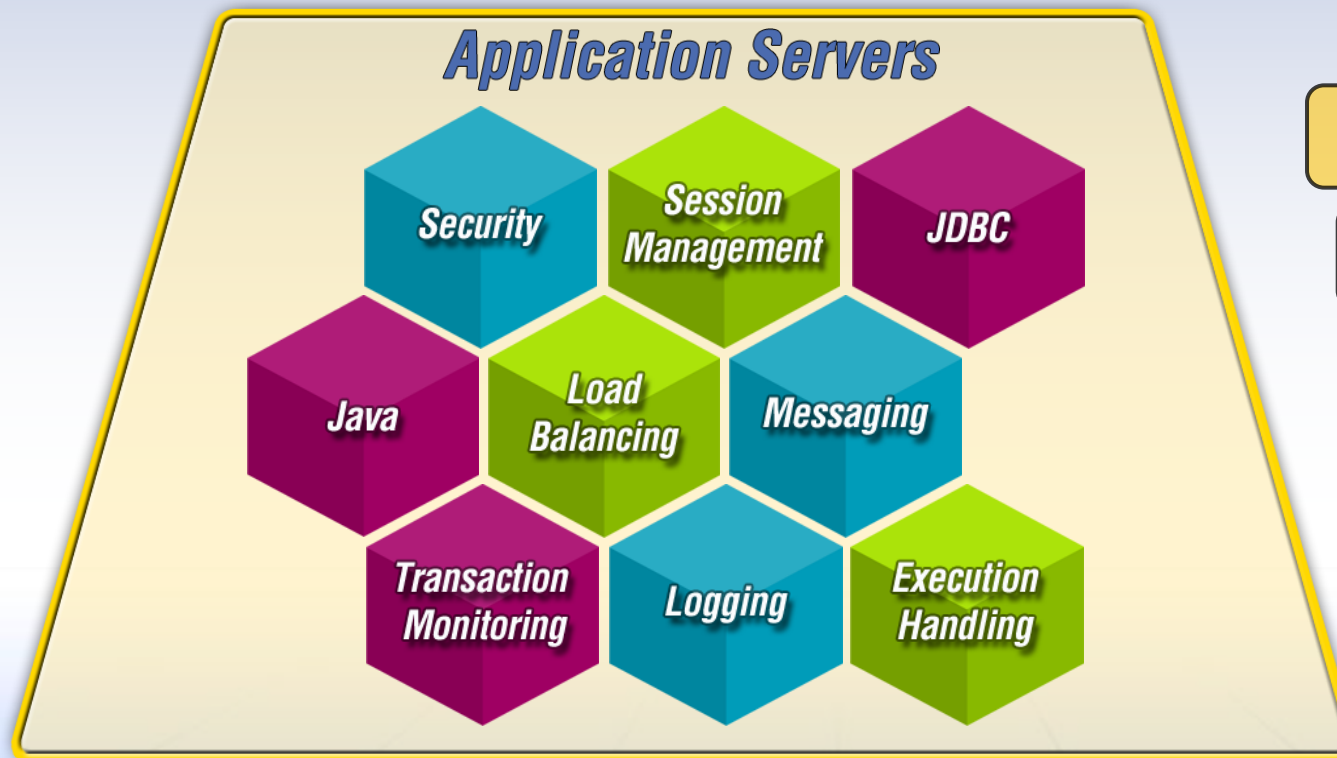
**Information  
Server**

*Business Glossary, Meta Data Driven*

# Application Servers

*A Platform for Applications/Processes*

**1996... A Historic Inflection Point**



**Security**

**Scalability**

**Reliability**

**Reuse**

# Information as a Service

*Deploying a Platform for Trusted Information*

## *Today's Inflection Point*

### *Information Servers*



***Trust***

***Productivity***

***Scalability***

***Reuse***

# Delivering Information as a Service

## *Deploying a Flexible Architecture*



*Needed to integrate across several related businesses with 1,100 Stores & Gas Bars  
Tire Retail....Tire Financial Svcs...Petroleum*



*“We need to provide accurate information  
wherever and whenever it’s needed.”*

### **Key to Success**

- 100 reusable objects and interfaces to integrate & transform data
- IT staff can evolve data attributes without impacting applications

### **Result**

- Reduced application integration time by up to 85 percent
  - Integration costs are 3-6% of project budget vs. 30% industry average
- Accelerated time to market for new services
- Streamlined compliance and reporting processes

# Three Key Challenges

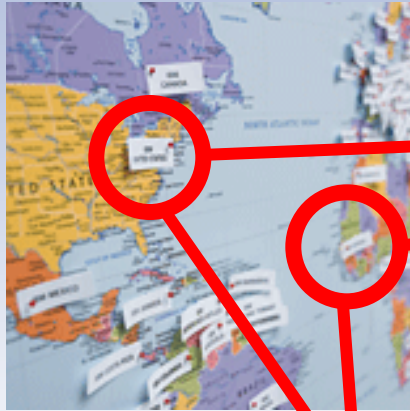
*The Information and Process Separation Problem*



*The Semantic Reconciliation Problem*

*The Speed Problem*

# Semantic Reconciliation: Associating Meaning

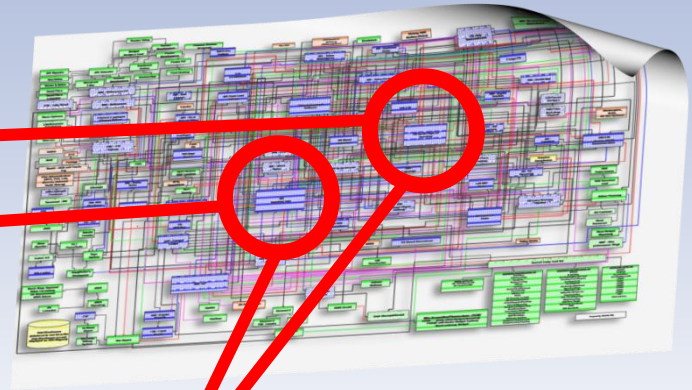


**Business Glossary**

- *What are the terms that describe the business?*
- *What do they mean?*
- *How are terms related to each other?*
- *Who is the steward for each term?*

**Combined Value**

- *What does the data in these systems mean?*
- *How are business terms implemented in these systems?*



**Information Analyzer**

- *What is the structure of data in these systems?*
- *What kind of data is in these systems? What is the format?*
- *How good is the data quality?*
- *How are these two systems related?*



# Cacophony: Same Words, Different Meanings

*Misunderstanding Semantics is the Source of Many Errors*

*How do I know that  
that I have an  
accurate view?*



**Business  
Users**

*I want the tools  
to work the way I  
do...*



**Developers**



**Subject Matter  
Experts**

*How can I actively  
collaborate with  
developers?*

*What about Governance,  
Security, Scalability?*



**Data  
Analysts**

*Why aren't my  
tools more  
integrated?*



**Architects**



**DBAs**

*Simplify,  
Administer,  
deploy, maintain...*

# Metadata: a Panacea?

## *Interoperability, Collaboration and Governance*



**Business Users**



**Subject Matter Experts**



**Architects**



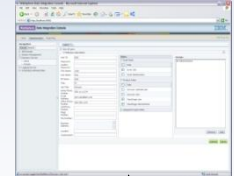
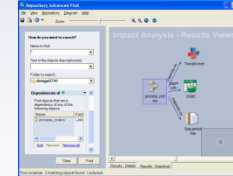
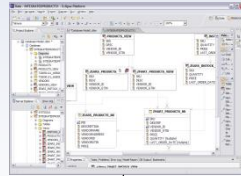
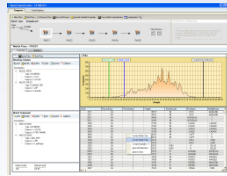
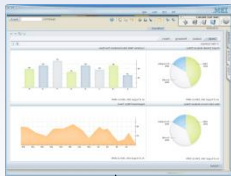
**Data Analysts**



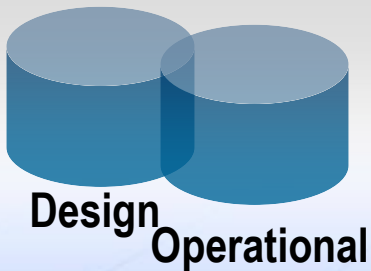
**Developers**



**DBAs**



### ***Unified Metadata Management***



- Simplify Integration
- Increase trust and confidence in information
- Facilitate change management & reuse
- Increase compliance to standards

Information Server 8.0 – Generally Available

# Semantic Reconciliation: Data Matching

## Personal Name

## Address Information

Bob Christiansan	416 Columbus Ave #2, Boston, Massachusetts 02116
Kate A. Roberts	4 New York Plaza Floor 23, Manhattan NY, 10036
James Trenton	125-A Washington, Los Angeles, CA 90066

Source 1

Robert Christiansen	Four sixteen Columbus Avenue APT2, Boston, Mass 02116
Katherine Roberts	Four NY Plaza, FL-23, New York New York, 10036
Trenton, James	125 Washington Unit A, LA, California, 90066

Source 2

R.J. Christensen	416 Columbus Suite #2, Suffolk County 02116
Mrs. K. Roberts	4 NY Plaza, LVL23, NYC 10036
Mr & Mrs J.Trenton	One-twenty-five Washington #A, Los Angeles Cnty 90066

Source 3

Unlimited formats, structures & attributes all within the same meta-labels

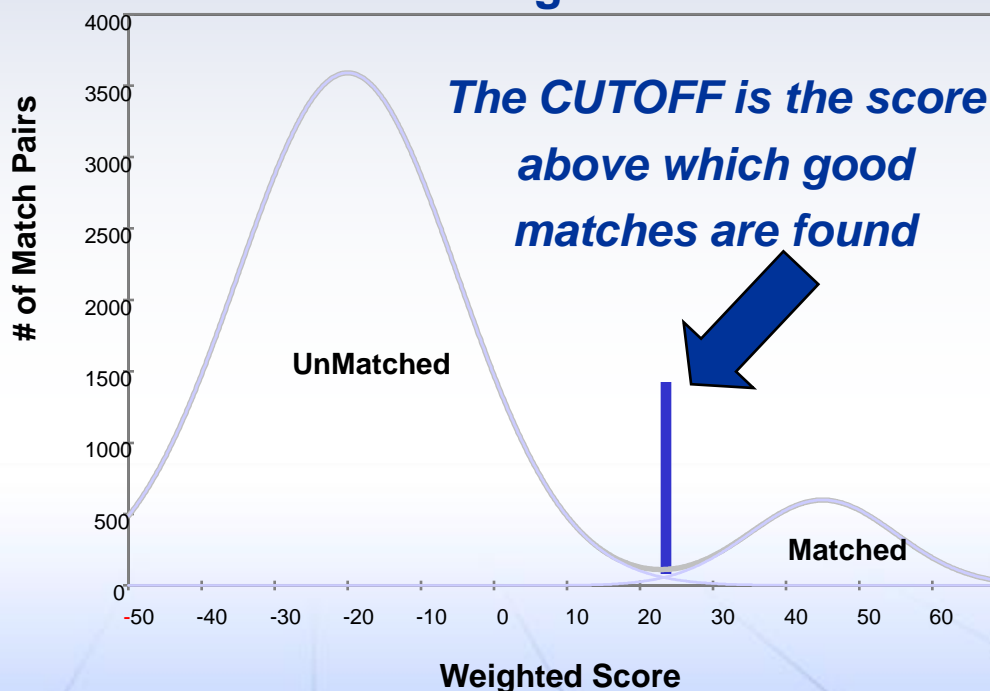
# The Matching Process: Statistical, Probabilistic Matching

WILLIAM J	HOLDEN	128 MAIN	ST	02111	12/8/62
WILLAIM JOHN	HOLDEN	128 MAINE	AVE	02110	12/8/62

+5	+2	+14	+5	+4	-1	+5	+11	= 49
----	----	-----	----	----	----	----	-----	------

The weighted score is a relative measure of the probability of a match; it expresses the amount of information content for all of the fields compared

## Histogram of Scores



**Matched data can be combined or cross-referenced**

# Information as a Service

*Build Consistent Reusable Services for Trusted Information*



- ▶ *Needed to stock inventory and customize leasing program based on unified view of customer profiles*
- ▶ *Optimize supply chain through dynamic sourcing*
- ▶ *Increase effectiveness & efficiency of core functional areas: service, warranties, monitoring, promotions...*

## **Key to Success**

- Information Flows Directly into Dealer Inventory Systems

## **Result**

- 5,000 Staff days of Reuse in Integration Services Assets
- Automated Inventory and Data Quality Procedures Saves IT \$400K Annually
- Optimized Leasing Programs, Tailored to Customer

# Information as a Service

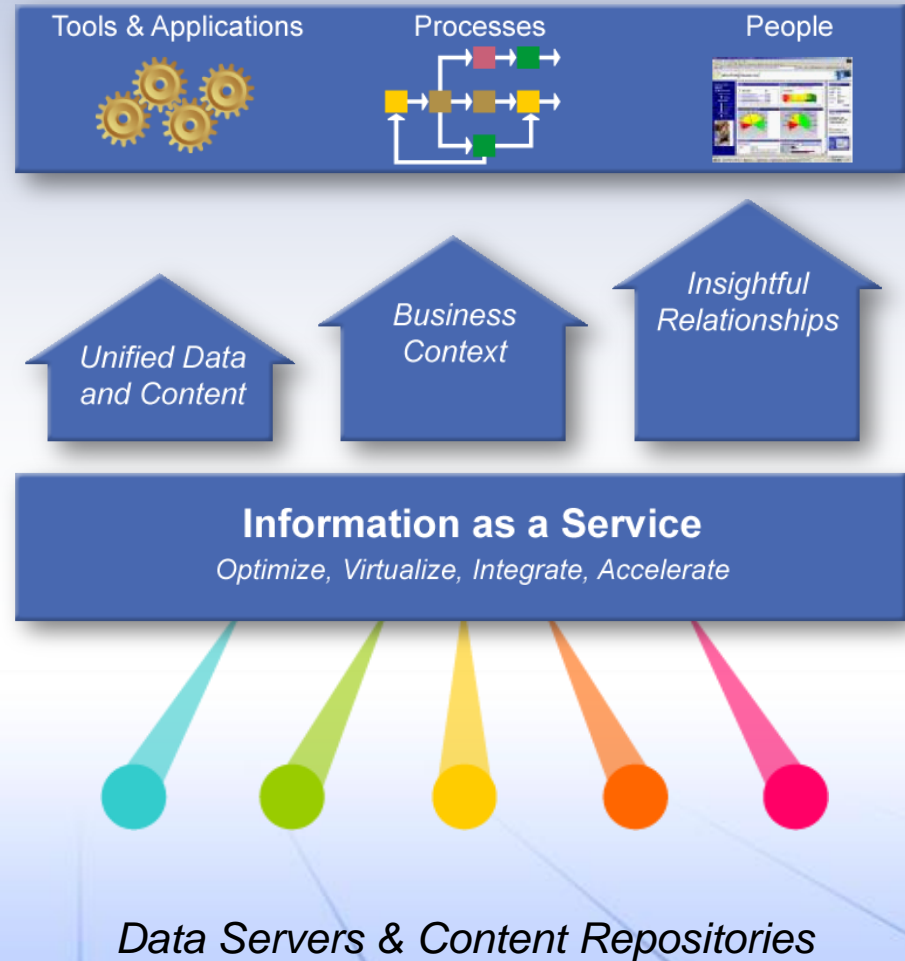
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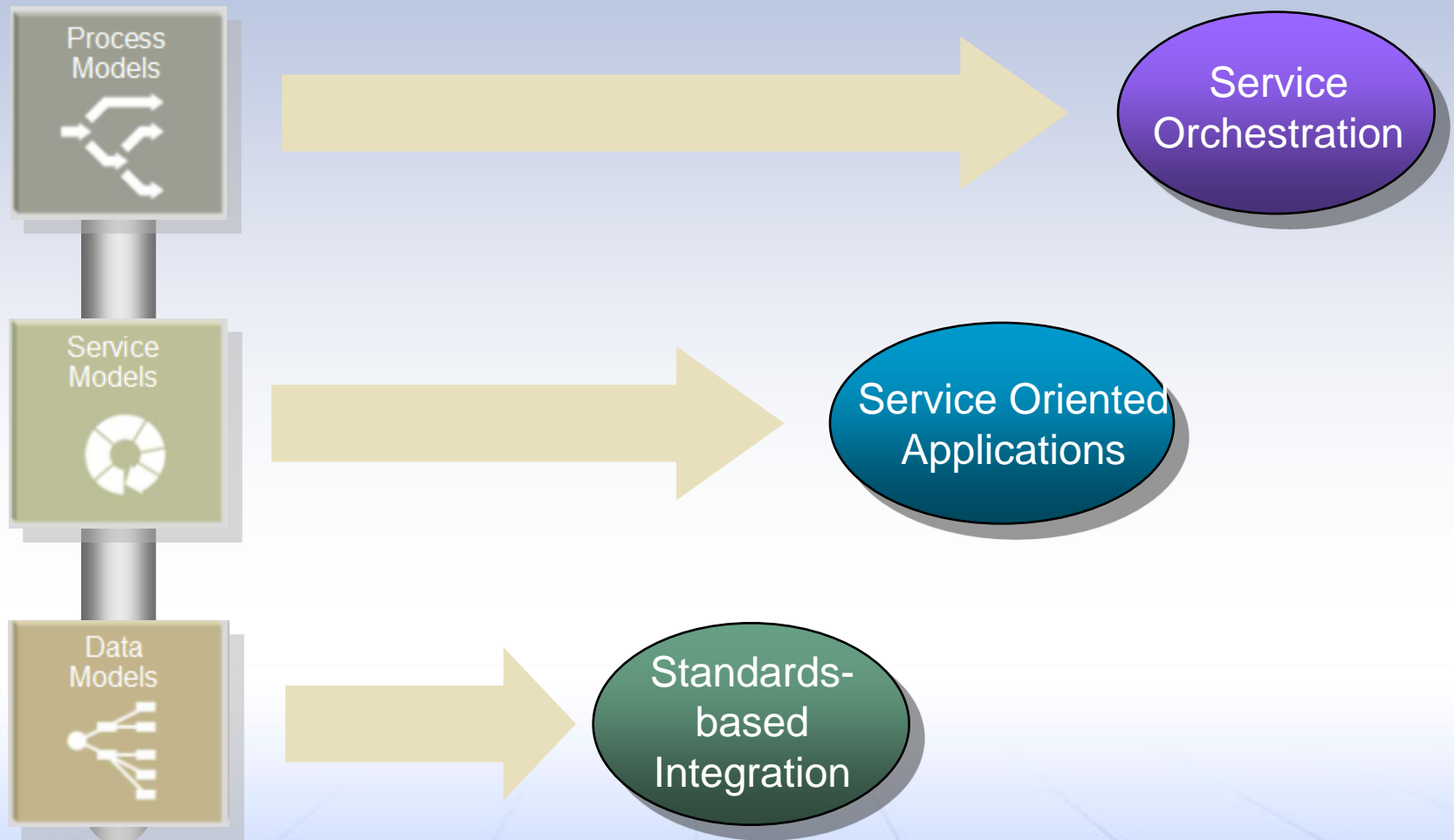
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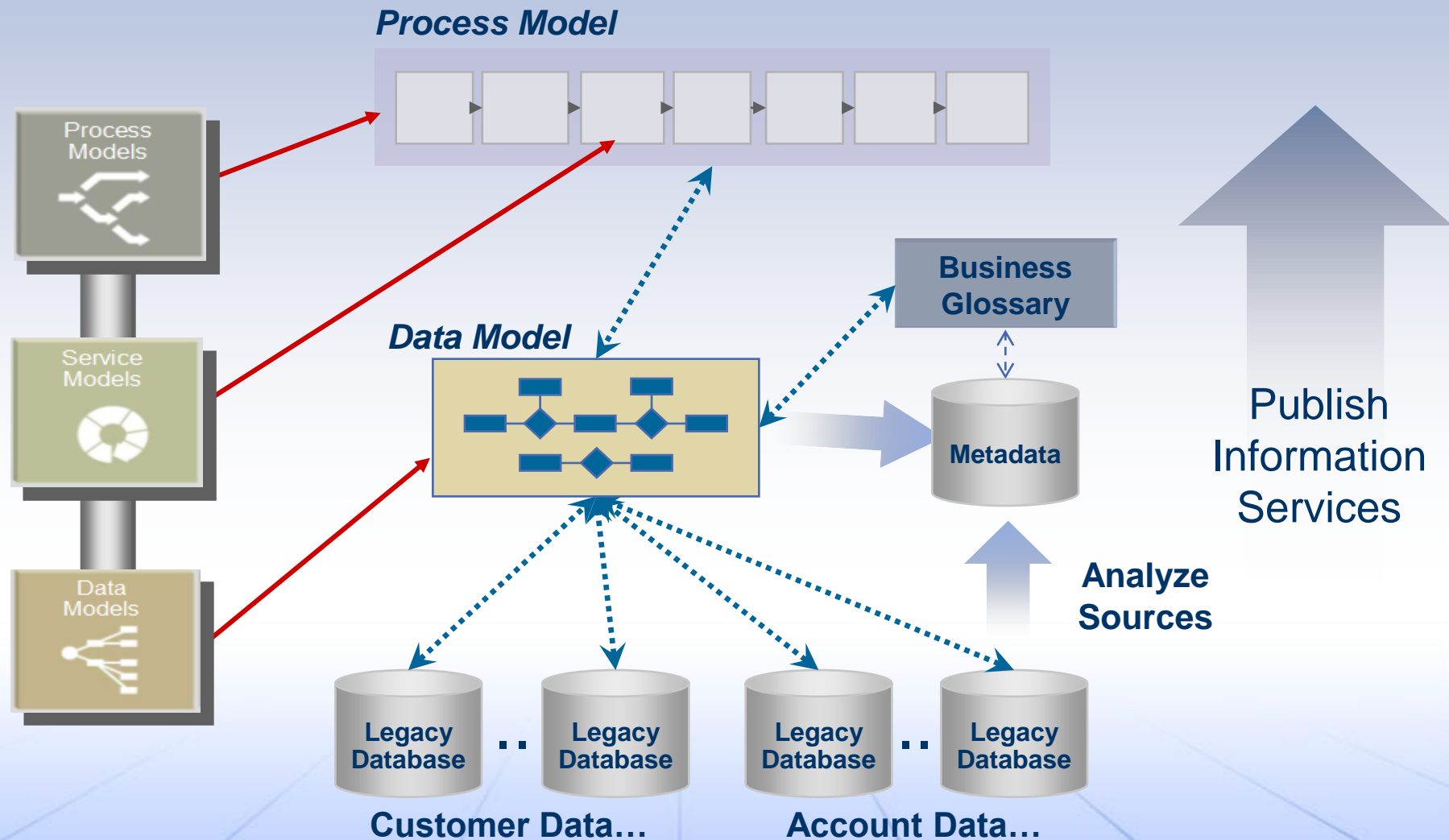




# Industry Models



# Process, Service & Data Models Need to Cooperate



# Unifying Customer Information Increases Value and Drives Savings



- ▶ *M&A: No unified customer information...  
Across multiple business units*
- ▶ *Disparate technology environments...  
IBM, FileNet, Mobius....*

## **Key to Success**

- Separation of information & process

## **Result**

- 50X increase in requests for unified customer information
- \$1M savings per new business unit needing a common view of the client

# Three Key Challenges

*The Information and Process Separation Problem*

*The Semantic Reconciliation Problem*



*The Speed Problem*

# Information as a Service Enables Reuse...

*...and Web2.0 will Dramatically Expand Usage Models*

## ***Information as a Service***

**IT  
Driven**

**User  
Driven**

**enterprise  
information**

**situational  
information**

*model,  
assemble, deploy,  
manage*

*trusted  
information  
as a service*

*mash-up,  
take action,  
share*

**Enterprise-wide  
Information  
and Processes**

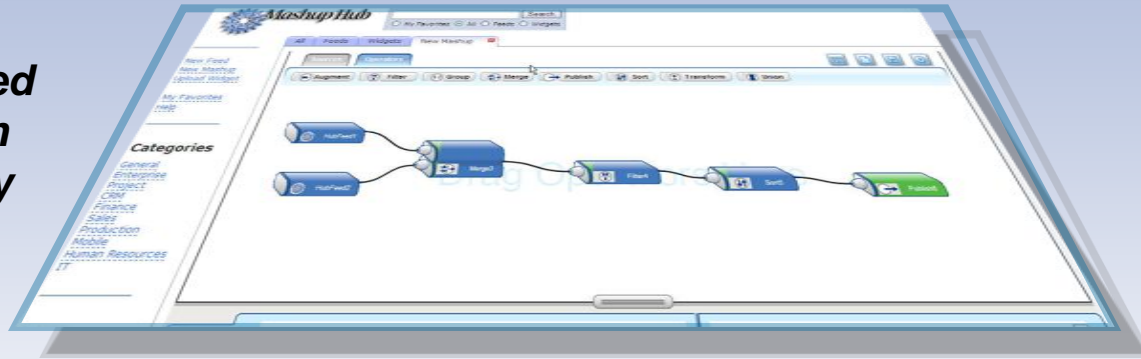
**Situational  
Information  
and Daily Tasks**

***Expanded  
Usage***

# Information as a Service

*Web2.0 Expands the Need for Service Orientation*

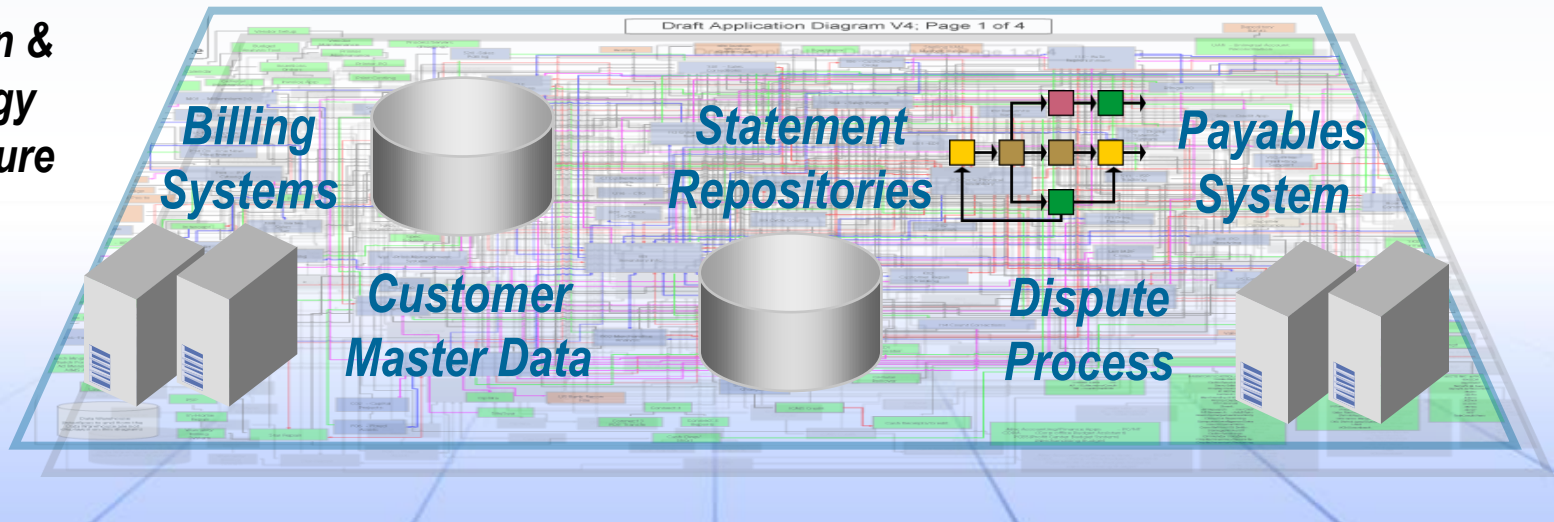
**Web2.0 Based  
User Driven  
Productivity**



**Business  
Users**

**Business Users Can Easily Leverage  
IT Managed Systems & Trusted Information**

**Application &  
Technology  
Infrastructure**





# Three Key Challenges

---

***The Information and Process Separation Problem***

***The Semantic Reconciliation Problem***

***The Speed Problem***

***Thank You***